



Carnegie Mellon
Software Engineering Institute

The Software Engineering Institute
attests that

Ralf Kneuper

has successfully completed all requirements necessary to become
an authorized Lead Assessor in the SEI Appraiser Program for a
CMM®-Based Appraisal for Internal Process Improvement (CBA IPI),

This authorization is valid for two years* as long as the individual provides such assessment
services according to the requirements of the SEI Appraiser Program.

Authorization Date: **March 31, 2003**

Expiration Date: **March 31, 2005**

A handwritten signature in blue ink, appearing to read "David H. Kitson", written over a horizontal line.

David H. Kitson
Manager, SEI Appraiser Program

A handwritten signature in blue ink, appearing to read "W.C. Peterson", written over a horizontal line.

William C. Peterson
Director, Software Engineering Process Management

*Valid for two years unless previously terminated by the SEI.
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